

| General information about company   |  |   |
|---|--|---|
| Scrip code  | 539883   |   |
| NSE Symbol  | PILANIINVS   |   |
| MSEI Symbol   | NOTLISTED  |   |
| ISIN  | INE417C01014   |   |
| Name of the entity  | PILANI INVESTMENT AND INDUSTRIES CORPORATION LIMITED |   |
| Date of start of financial year   | 01-04-2025   |   |
| Date of end of financial year   | 31-03-2026   |   |
| Reporting Quarter Type  | Quarterly  |   |
| Date of Quarter Ending  | 31-12-2025   |   |
| Type of company   | Equity   |   |
| Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity?                                  | Yes  |   |
| Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity?  | Yes  |   |
| Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity? | No   | No Acquisition of shares or voting rights in Unlisted Company |
| Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity?                                | No   | No imposition of Fine or Penalty                              |
| Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity?               | No   | No ongoing tax litigation                                     |
| Risk management committee   | Applicable   |   |
| Market Capitalisation as per immediate previous Financial Year  | Top 1000 listed entities                             |   |
| Is SCORE ID Available ?   | Yes  |   |
| SCORE Registration ID   | p00584   |   |
| Reason For No SCORE ID  |  |   |
| Type of Submission  | Original   |   |
| Remarks (website dissemination)   |  |   |
| Remarks for Exchange (not for Website Dissemination)  |  |   |

**Annexure I**

**Annexure I to be submitted by listed entity on quarterly basis**

**I. Composition of Board of Directors**

| Disclosure of notes on composition of board of directors explanatory |                 |                       |     |          |  |                         |                         |
|--|-----------------|-----------------------|-----|----------|--|-------------------------|-------------------------|
| Whether the listed entity has a Regular Chairperson                  |                 |                       |     |          |  |                         | Yes                     |
| Whether Chairperson is related to MD or CEO                          |                 |                       |     |          |  |                         | No                      |
| Sr   | Title (Mr / Ms) | Name of the Director  | PAN | DIN      | Category 1 of directors                  | Category 2 of directors | Category 3 of directors |
|  |                 |                       |     |          |  |                         | Date of Birth           |
| 1  | Mrs             | RAJASHREE BIRLA       |     | 00022995 | Non-Executive - Non Independent Director | Chairperson             | 15-09-1945              |
| 2  | Mr              | DEVENDRA KUMAR MANTRI |     | 00075664 | Non-Executive - Non Independent Director | Not Applicable          | 11-10-1956              |
| 3  | Mr              | ANSHUMAN VIKRAM JALAN |     | 01455782 | Non-Executive - Non Independent Director | Not Applicable          | 01-12-1976              |
| 4  | Mr              | ARUN KUMAR KOTHARI    |     | 00051900 | Non-Executive - Independent Director     | Not Applicable          | 10-07-1953              |
| 5  | Mr              | GIRIRAJ MAHESWARI     |     | 00796252 | Non-Executive - Independent Director     | Not Applicable          | 06-05-1980              |
| 6  | Mr              | YAZDI PIROJ DANDIWALA |     | 01055000 | Non-Executive - Independent Director     | Not Applicable          | 10-11-1950              |
| 7  | Mrs             | VANITA BHARGAVA       |     | 07156852 | Non-Executive - Independent Director     | Not Applicable          | 01-03-1974              |

| <b>I. Composition of Board of Directors</b>                                       |                                       |                                |                              |                             |                |
|---|---------------------------------------|--------------------------------|------------------------------|-----------------------------|----------------|
| <b>Disqualification of Directors under section 164 of the Companies Act, 2013</b> |                                       |                                |                              |                             |                |
| Sr  | Whether the director is disqualified? | Start Date of disqualification | End Date of disqualification | Details of disqualification | Current status |
| 1   | No                                    |                                |                              |                             | Active         |
| 2   | No                                    |                                |                              |                             | Active         |
| 3   | No                                    |                                |                              |                             | Active         |
| 4   | No                                    |                                |                              |                             | Active         |
| 5   | No                                    |                                |                              |                             | Active         |
| 6   | No                                    |                                |                              |                             | Active         |
| 7   | No                                    |                                |                              |                             | Active         |

| I. Composition of Board of Directors |   |                                    |                             |                        |                   |                                |  |   |   |  |                      |                             |                             |  |
|--------------------------------------|---|------------------------------------|-----------------------------|------------------------|-------------------|--------------------------------|--|---|---|--|----------------------|-----------------------------|-----------------------------|--|
| Sr                                   | Whether special resolution passed? [Refer Reg. 17(1A) of Listing Regulations] | Date of passing special resolution | Initial Date of appointment | Date of Re-appointment | Date of cessation | Tenure of director (in months) | No of Directorship in listed entities including this listed entity (Refer Regulation 17A of Listing Regulations) | No of Independent Directorship in listed entities including this listed entity [with reference to proviso to regulation 17A(1) & reg. 17A(2)] | Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of Listing Regulations) | No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations) | Reason for Cessation | Notes for not providing PAN | Notes for not providing DIN |  |
| 1                                    | Yes   | 30-06-2025                         | 27-08-2018                  | 30-06-2025             |                   |                                | 6  | 0   | 0   | 0  |                      |                             |                             |  |
| 2                                    | NA  |                                    | 14-11-2019                  | 05-09-2023             |                   |                                | 1  | 0   | 1   | 1  |                      |                             |                             |  |
| 3                                    | NA  |                                    | 30-10-2008                  | 27-09-2024             |                   |                                | 2  | 0   | 2   | 0  |                      |                             |                             |  |
| 4                                    | NA  |                                    | 25-07-2016                  | 25-07-2021             |                   | 113                            | 3  | 1   | 6   | 1  |                      |                             |                             |  |
| 5                                    | NA  |                                    | 17-04-2019                  | 17-04-2024             |                   | 80                             | 2  | 2   | 3   | 3  |                      |                             |                             |  |
| 6                                    | Yes   | 01-04-2024                         | 17-04-2019                  | 17-04-2024             |                   | 80                             | 3  | 3   | 3   | 0  |                      |                             |                             |  |
| 7                                    | NA  |                                    | 10-07-2019                  | 10-07-2024             |                   | 77                             | 2  | 2   | 3   | 0  |                      |                             |                             |  |

| <b>Audit Committee Details</b>                        |            |                           |  |                         |                     |                   |         |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|---------|
| Whether the Audit Committee has a Regular Chairperson |            |                           |  |                         | Yes                 |                   |         |
| Sr  | DIN Number | Name of Committee members | Category 1 of directors                  | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1   | 00051900   | ARUN KUMAR KOTHARI        | Non-Executive - Independent Director     | Chairperson             | 01-11-2019          |                   |         |
| 2   | 01455782   | ANSHUMAN VIKRAM JALAN     | Non-Executive - Non Independent Director | Member                  | 30-10-2008          |                   |         |
| 3   | 00796252   | GIRIRAJ MAHESWARI         | Non-Executive - Independent Director     | Member                  | 30-05-2019          |                   |         |
| 4   | 01055000   | YAZDI PIROJ DANDIWALA     | Non-Executive - Independent Director     | Member                  | 01-11-2019          |                   |         |
| 5   | 07156852   | VANITA BHARGAVA           | Non-Executive - Independent Director     | Member                  | 01-11-2019          |                   |         |

| <b>Nomination and remuneration committee</b>                                |            |                           |  |                         |                     |                   |         |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|---------|
| Whether the Nomination and remuneration committee has a Regular Chairperson |            |                           |  |                         | Yes                 |                   |         |
| Sr  | DIN Number | Name of Committee members | Category 1 of directors                  | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1   | 00051900   | ARUN KUMAR KOTHARI        | Non-Executive - Independent Director     | Chairperson             | 14-11-2019          |                   |         |
| 2   | 01455782   | ANSHUMAN VIKRAM JALAN     | Non-Executive - Non Independent Director | Member                  | 14-02-2014          |                   |         |
| 3   | 00796252   | GIRIRAJ MAHESWARI         | Non-Executive - Independent Director     | Member                  | 30-05-2019          |                   |         |
| 4   | 01055000   | YAZDI PIROJ DANDIWALA     | Non-Executive - Independent Director     | Member                  | 14-11-2019          |                   |         |
| 5   | 07156852   | VANITA BHARGAVA           | Non-Executive - Independent Director     | Member                  | 14-11-2019          |                   |         |

| Stakeholders Relationship Committee                                       |            |                           |  |                         |                     |                   |         |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|---------|
| Whether the Stakeholders Relationship Committee has a Regular Chairperson |            |                           |  |                         | Yes                 |                   |         |
| Sr  | DIN Number | Name of Committee members | Category 1 of directors                  | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1   | 00075664   | DEVENDRA KUMAR MANTRI     | Non-Executive - Non Independent Director | Chairperson             | 14-11-2019          |                   |         |
| 2   | 00051900   | ARUN KUMAR KOTHARI        | Non-Executive - Independent Director     | Member                  | 11-08-2016          |                   |         |
| 3   | 01455782   | ANSHUMAN VIKRAM JALAN     | Non-Executive - Non Independent Director | Member                  | 13-08-2014          |                   |         |
| 4   | 00796252   | GIRIRAJ MAHESWARI         | Non-Executive - Independent Director     | Member                  | 30-05-2019          |                   |         |
| 5   | 01055000   | YAZDI PIROJ DANDIWALA     | Non-Executive - Independent Director     | Member                  | 14-11-2019          |                   |         |
| 6   | 07156852   | VANITA BHARGAVA           | Non-Executive - Independent Director     | Member                  | 14-11-2019          |                   |         |

| Risk Management Committee                                       |            |                           |  |                         |                     |                   |                        |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|------------------------|
| Whether the Risk Management Committee has a Regular Chairperson |            |                           |  |                         | Yes                 |                   |                        |
| Sr  | DIN Number | Name of Committee members | Category 1 of directors                  | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks                |
| 1   | 00075664   | DEVENDRA KUMAR MANTRI     | Non-Executive - Non Independent Director | Chairperson             | 14-11-2019          |                   |                        |
| 2   | 00051900   | ARUN KUMAR KOTHARI        | Non-Executive - Independent Director     | Member                  | 11-08-2016          |                   |                        |
| 3   | 01455782   | ANSHUMAN VIKRAM JALAN     | Non-Executive - Non Independent Director | Member                  | 14-11-2019          |                   |                        |
| 4   | 00796252   | GIRIRAJ MAHESWARI         | Non-Executive - Independent Director     | Member                  | 14-11-2019          |                   |                        |
| 5   | 99999999   | RAJENDRA PRASAD PANSARI   | CHIEF EXECUTIVE OFFICER                  | Member                  | 14-02-2017          |                   | Textual Information(1) |
| 6   | 99999999   | JAYANT KUMAR SINGHANIA    | CHIEF FINANCIAL OFFICER                  | Member                  | 14-11-2019          |                   | Textual Information(2) |

| <b>Sr Text Block</b>   |  |
|------------------------|--|
| Textual Information(1) | SHRI RAJENDRA PRASAD PANSARI, CHIEF EXECUTIVE OFFICER IS THE MEMBER OF RISK MANAGEMENT COMMITTEE |
| Textual Information(2) | SHRI JAYANT KUMAR SINGHANIA, CHIEF FINANCIAL OFFICER IS THE MEMBER OF RISK MANAGEMENT COMMITTEE. |

| Corporate Social Responsibility Committee                                       |            |                           |  |                         |                     |                   |         |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|---------|
| Whether the Corporate Social Responsibility Committee has a Regular Chairperson |            |                           |  |                         | Yes                 |                   |         |
| Sr  | DIN Number | Name of Committee members | Category 1 of directors                  | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1   | 00022995   | RAJASHREE BIRLA           | Non-Executive - Non Independent Director | Chairperson             | 30-05-2019          |                   |         |
| 2   | 00075664   | DEVENDRA KUMAR MANTRI     | Non-Executive - Non Independent Director | Member                  | 15-09-2020          |                   |         |
| 3   | 00051900   | ARUN KUMAR KOTHARI        | Non-Executive - Independent Director     | Member                  | 30-05-2017          |                   |         |
| 4   | 01455782   | ANSHUMAN VIKRAM JALAN     | Non-Executive - Non Independent Director | Member                  | 30-05-2017          |                   |         |
| 5   | 00796252   | GIRIRAJ MAHESWARI         | Non-Executive - Independent Director     | Member                  | 30-09-2019          |                   |         |

| <b>Other Committee</b> |            |                           |                         |                         |                         |         |
|------------------------|------------|---------------------------|-------------------------|-------------------------|-------------------------|---------|
| Sr                     | DIN Number | Name of Committee members | Name of other committee | Category 1 of directors | Category 2 of directors | Remarks |

**Annexure 1**

**Annexure 1**

**III. Meeting of Board of Directors**

| Disclosure of notes on meeting of board of directors explanatory |   |  | Maximum gap between any two consecutive (in number of days) | Notes for not providing Date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors as on date of the meeting | Number of Directors present* (All directors including Independent Director) | No. of Independent Directors attending the meeting* |
|--|---|--|---|------------------------------|--|---|---|---|
| Sr. No.  | Date(s) of meeting (if any) in the previous quarter | Date(s) of meeting (if any) in the current quarter |   |                              |  |   |   |   |
| 1  | 08-08-2025  |  |   |                              | Yes  | 7   | 7   | 4   |
| 2  |   | 08-11-2025   | 91  |                              | Yes  | 7   | 6   | 4   |
| 3  |   | 04-12-2025   | 25  |                              | Yes  | 7   | 5   | 3   |

**Annexure 1**

**IV. Meeting of Committees**

| Disclosure of notes on meeting of committees explanatory |                           |  |   |                         |                               |  |  |  |   |  |
|--|---------------------------|--|---|-------------------------|-------------------------------|--|--|--|---|--|
| Sr   | Name of Committee         | Date(s) of meeting<br>(Enter dates of Previous quarter and Current quarter in chronological order) | Maximum gap between any two consecutive (in number of days) | Name of other committee | Reason for not providing date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors in the Committee as on date of the meeting | Number of Directors Present (All Directors including Independent Director) | No. of Independent Directors attending the meeting* | No. of members attending the meeting (other than Board of Directors) |
| 1  | Audit Committee           | 08-08-2025   |   |                         |                               | Yes  | 5  | 5  | 4   | 0  |
| 2  | Audit Committee           | 08-11-2025   | 91  |                         |                               | Yes  | 5  | 5  | 4   | 0  |
| 3  | Risk Management Committee | 08-08-2025   |   |                         |                               | Yes  | 4  | 4  | 2   | 2  |
| 4  | Risk Management Committee | 07-11-2025   | 90  |                         |                               | Yes  | 4  | 3  | 1   | 2  |

**Annexure 1**

| <b>V. Affirmations</b> |   |                            |
|------------------------|---|----------------------------|
| Sr                     | Subject   | Compliance status (Yes/No) |
| 1                      | The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015   | Yes                        |
| 2                      | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee   | Yes                        |
| 3                      | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee                                    | Yes                        |
| 4                      | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c. Stakeholders relationship committee                                    | Yes                        |
| 5                      | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable to the top 1000 listed entities) | Yes                        |
| 6                      | The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.                               | Yes                        |
| 7                      | The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.                   | Yes                        |
| 8                      | This report and/or the report submitted in the previous quarter has been placed before Board of Directors.  | Yes                        |
| 9                      | Any comments/observations/advice of Board of Directors may be mentioned here:   | Textual Information(1)     |

**Annexure 1**

| Sr | Subject           | Compliance status                        |
|----|-------------------|--|
| 1  | Name of signatory | R S KASHYAP                              |
| 2  | Designation       | Company Secretary and Compliance Officer |

| <b>Text Block</b>      |  |
|------------------------|--|
| Textual Information(1) | This Report will be placed in the next meeting of the Board of Directors of the Company. The previous quarter report was placed before the Board of Directors. |

This Report will be placed in the next meeting of the Board of Directors of the Company. The previous quarter report was placed before the Board of Directors.

| <b>Details of Cyber security incidence</b>   |                   |                            |
|--|-------------------|----------------------------|
| Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter |                   | No                         |
| Number of cyber security incidence or breaches or loss of data event occurred during the quarter   |                   |                            |
| Sr.  | Date of the event | Brief details of the event |

| <b>Signatory Details</b> |  |
|--------------------------|--|
| Name of signatory        | R S KASHYAP                              |
| Designation of person    | Company Secretary and Compliance Officer |
| Place                    | KOLKATA                                  |
| Date                     | 19-01-2026                               |

| <b>Investor Grievance Details</b>   |   |
|---|---|
| No. of investor complaints pending at the beginning of Quarter                  | 0 |
| No. of investor complaints received during the Quarter                          | 1 |
| No. of investor complaints disposed off during the Quarter                      | 1 |
| No. of investor complaints those remaining unresolved at the end of the Quarter | 0 |

